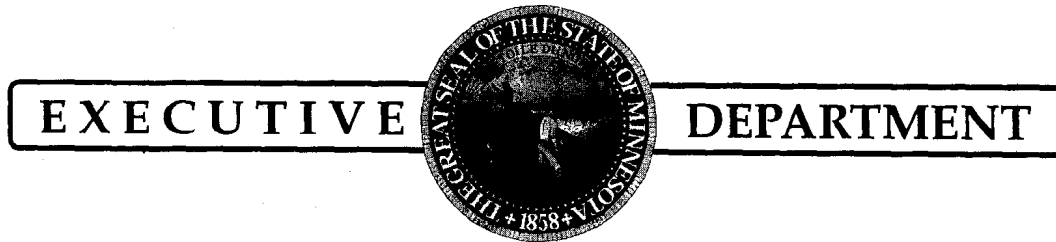


# STATE of MINNESOTA



**TIM PAWLENTY**  
**GOVERNOR**

## **EXECUTIVE ORDER 05-03**

### **PROVIDING DIRECTION TO STATE DEPARTMENTS REGARDING GRANT MANAGEMENT**

I, TIM PAWLENTY, GOVERNOR OF THE STATE OF MINNESOTA, by virtue of the authority vested in me by the Constitution and applicable statutes, do hereby issue this executive order:

WHEREAS, as Governor, it is important that I provide clear direction to commissioners and state departments to take important steps, consistent with applicable law, to implement strategies that will make the provision of governmental services more efficient and cost-effective; and

WHEREAS, the Drive to Excellence Reform Initiative provides the State of Minnesota with a unique opportunity to fundamentally change the operation of state government; and

WHEREAS, the Drive to Excellence and the strategic plan set forth in the Transformation Roadmap outlines methods for state government to provide faster, more reliable, and cost-effective services to Minnesota's citizens and businesses; and

WHEREAS, state departments and services need to be viewed as an integrated whole and as an enterprise, working together to support Minnesota as one organization with overall goals and objectives; and

WHEREAS, the state currently pursues, distributes, and manages over \$1.1 billion of incoming grant funds from over 500 grant sources and monitors the performance of over 7,000 grantees and approximately 9,400 grants; and

WHEREAS, implementation of the Enterprise Grant Management recommendations outlined in the Transformation Roadmap will result in quantitative and qualitative benefits including improved stewardship of public funds, better enterprise reporting, improved resource management, cost reduction, and improved performance management; and

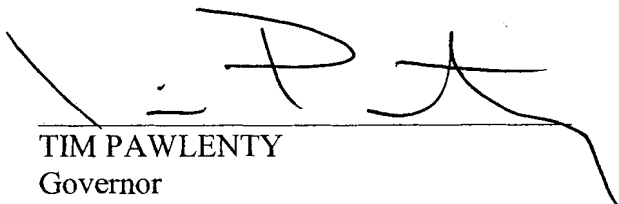
WHEREAS, materials developed through the Drive to Excellence document the improved effectiveness and efficiency that can be gained from an enterprise orientation to the provision of government services;

NOW, THEREFORE, I hereby order and direct state departments to support implementation activities of the Drive to Excellence Reform Initiative by taking the following specific actions:

1. The Commissioner of Public Safety will lead the implementation of the Enterprise Grant Management recommendations of the Transformation Roadmap, as appropriate.
2. The Commissioner of Public Safety will establish a steering committee of project stakeholders to ensure that business requirements are met, to monitor project status, and to remove obstacles to project success.
3. The Commissioner of Public Safety will work with and leverage the past activities of the Enterprise Grant Management Community of Interest and designate adequate additional resources to implement the Enterprise Grant Management recommendations of the Transformation Roadmap, managing consistency and efficiency in grant management activities, including standardization of policies, procedures, data, and tools. The Commissioner will:
  - a. Refine vision, roles, and responsibilities for Enterprise Grant Management;
  - b. Design and implement a robust grant management system and track associated savings with aligned management and administrative practices;
  - c. Define a decision process that will be used to set enterprise-wide standards for application, management, and distribution of grant resources, with an initial emphasis on common processes, policies, and systems;
  - d. Define an exception approval process for any department- or program-specific needs determined to be inconsistent with established state standards;
  - e. Validate non-enterprise or department-specific grant functions within departments, as appropriate;
  - f. Use reorganization orders, statutory changes, and other agreements consistent with the law to achieve the goals of this order; and

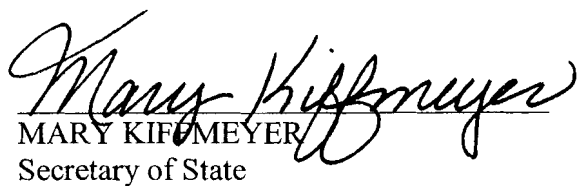


IN TESTIMONY WHEREOF, I have set my hand on this 4th day of April  
2005.



TIM PAWLENTY  
Governor

Filed According to Law:



MARY KIFFMEYER  
Secretary of State